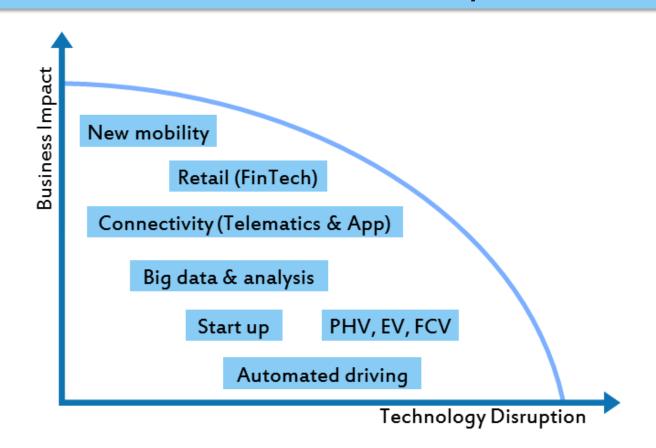


Ninnart Chaithirapinyo Vice Chairman Toyota Motor Thailand Co., Ltd.



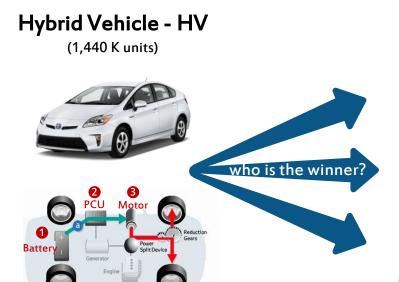
Disruptive Technology is an advanced innovation that will transform life, business, and economy.



The world is driving towards sustainability so that alternative energy vehicles are required.

Hybrid technology underpins Toyota's PHVs, EVs and FCVs

(Global Automotive Sales 2015 = 89 M Units)



Common Core Components



- Short distance ~150 Km
- Over 20K parts will disappear





- EV mode for 20-30 Km
- No excise tax of electricity



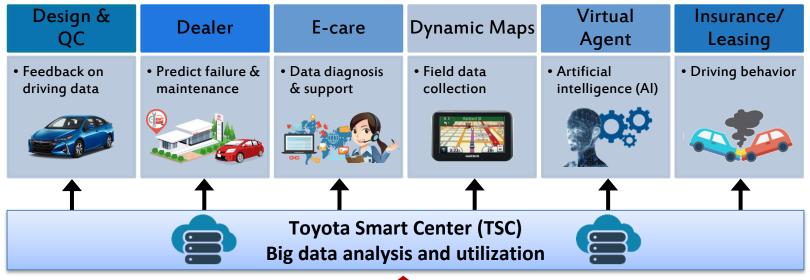


• FCV has high potential to expand in the future



TOYOTA to standardize Data Communication Module (DCM) globally

to build global communications platform and expand big data usage





Global Communications Platform











Automated Driving – The evolution for Safety, Efficiency, and Freedom



Levels of Automation





R&D

- smooth surface &
- common gate with pedestrian



No

Automation

Driver performs

all tasks

Driver Assistance

A system assisting (ABS and cruise control)



Partial Automation

More systems (steering, acceleration



Conditional Automation

Systems perform all tasks but still need driver



Advanced Automation

4

All functions are automated even when no human response



Full Automation

Fully automated in all circumstances without driver controlling





Driving Innovation through government funding and contest "Smart Cities – Clean Energy"







1.Energy (smart grid, solar, wind, biomass)



5.Economy (sustainable economy and business)

DEC'16: **36** Applicants



2.Mobility (digital infra, HV, PHV, EV)



6.Building (district heat/cooling, TREES: Eco Showroom)

JAN'17: **16** Candidates (0.5 MB)



3.Community (welfare, health, education,)



7.Governance (performance measurement)

7 Winners (10 MB) **APR'17:**

OCT'17: ITS-WC in Canada



4.Environment (agricultural,



8.Innovation (driving R&D)

natural area)

Smart Cities – Best practice in Singapore

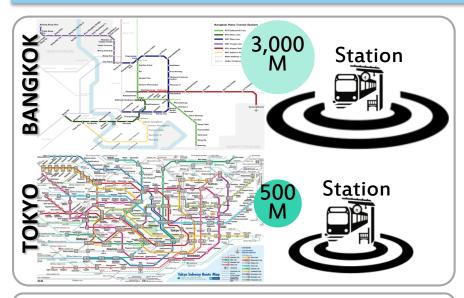
The first Zero Energy Building (ZEB) in South-east Asia located within the BCA Academy



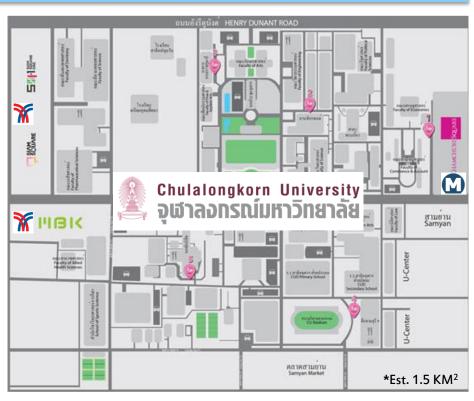




R&D of EV Sharing for the last-one-mile mobility







<<R&D project to promote EV car-sharing>>

Sponsor research, development and innovation project for society









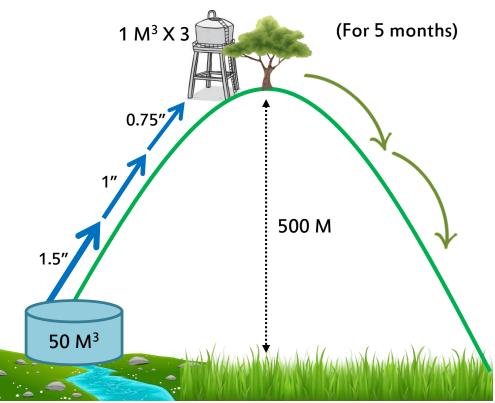
Toyota Art Camp for cartoon animation and packaging design In order to promote OTOP



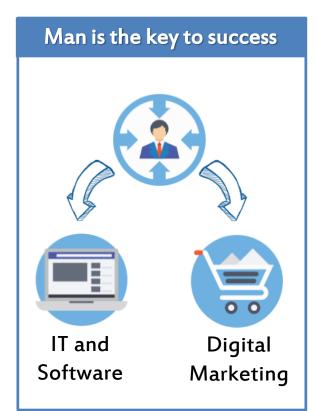


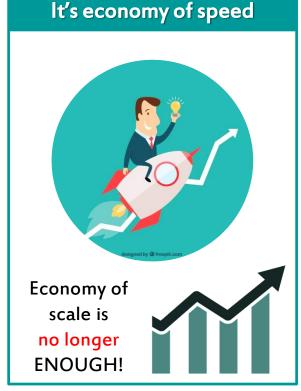
Toyota Art Camp for cartoon animation and packaging design In order to promote OTOP





Conclusion





Always think outside the box



Innovation always begins with a dream!

